								Appendix A1	
Month: June 2012	Year to date				Full Year				
Director	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Social Care Health and Housing	13,993	12,539	-459	-1,912	55,808	57,315	1,507	-1,760	-253
Children's Services	7,902	8,449	-300	247	32,637	33,759	1,122	-300	822
Sustainable Communities	11,308	11,156	0	-152	47,712	48,225	513	-611	-98
Corporate Services	6,966	6,573	-82	-475	28,097	29,115	1,017	-393	624
Contingency and Reserves	-985	-1,225	0	-240	344	91	-253	0	-253
Corporate Costs	3,621	3,324	0	-297	13,801	13,790	-11	0	-11
Total (Excl Schools &HRA)	42,805	40,817	-841	-2,829	178,399	182,294	3,895	-3,064	831
Schools	-2,819	-2,819	0	0	550	550	0	0	0
HRA	0	-57	0	-57	0	-3,550	-3,550	3,550	0
Total	39,986	37,941	-841	-2,886	178,949	179,294	345	486	831

Month: June 2012 Appendix A2

Worth. June 2012	Cumulative to Date Year								^					
Director	Budget	Actual	Trfs from Reserves	Actuals after transfers to reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to Earmarked reserves	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Report Para Reference
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000			
CHIEF EXECUTIVE														
Chief Executive	90	74	0	74	-16	360	360	0	C	0	0	0%	green	
Director of Customer and Shared Services	-1	-3	0	-3	-2	-3	-3	0	C	0	0	0%	green	
AD Strategy and Performance	-1	0	0	0	1	-3	-3	0	C	0	0	0%	green	
Partnership and Community Insight	0	0	0	0	0	0	0	0	C	0	0	0%	green	
TOTAL- CHIEF EXECUTIVE	89	72	0	72	-17	355	355	0	C	0	0	0%	green	29
PEOPLE AND ORGANISATION														
People & Organisation Leadership	61	57	0	57	-4	190	248	58	C	-58	0	0%	green	
Sub Total People & Org Leadership	61	57	0	57	-4	190	248	58	C	-58	0	0%	green	32
Communications														
Chief Communications Officer	30	25	0	25	-5	121	121	0	C	0	0	0%	green	
News Central Magazine	13	10	0	10	-2	50	50	0	C	o	0	0%	green	
Internal Communications	39	38	0	38	-1	157	157	0	C	0	0	0%	green	
External Communications	46	42	0	42	-5	185	186	1	C	0	1	0%	green	
Consultation	52	32	0	32	-21	210	211	2	C	0	2	1%	amber	
Sub Total Communications	181	147	0	147	-34	724	726	2	C	0	2	0%	green	34
Customer Services														
Customer Services	472	466	0	466	-6	1,888	1,888	0	C	o o	0	0%	green	
Sub Total Customer Services	472	466	0	466	-6	1,888	1,888	0	C	0	0	0%	green	36
Policy and Strategy														
Corporate Policy	83	70	0	70	-13	333	333	0	C	0	0	0%	green	
Sub Total Policy and Strategy		70	0	70	-13	333	333	0	C	0	0	0%	green	38
Customer and Community Insight			_		_						_			
Community Insight and Risk		22		22		91	91	0		0	0	0%	green	
Sub Total Customer and Community Insight		22	0	22	-0	91	91	0	C	0	0	0%	green	40
People														
HR Strategy		500		500		2,201	2,220	19			19		amber	
HR Operations		51		49			78				128			
Recruitment & Development		62		62		271	271	0			0		green	
Sub Total People  Legal and Democratic Services		613	-2	611	6	2,420	2,569	149	C	-2	147	6%	amber	42
Legal Services  Legal Services		346	0	346	1	1,379	1,555	175	0	0	175	13%	red	
	l				1					l				

Month: June 2012 Appendix A2

Month. June 2012		Cu	mulative to D	ate				,	Year			Appendix Az		
Director	Budget	Actual	Trfs from Reserves	Actuals after transfers to reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to Earmarked reserves	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Report Para Reference
	£000	£000	£000	£000	£000	£000	£000	£000	0003	£000	£000			
Democratic Services	93	71	-25	46	-47	467	502	35	0	-25	10	2%	amber	
Members' Costs	339	294	0	294	-45	1,357	1,239	-118	0	0	-118	-9%	green	
Committee Services	65	55	0	55	-10	258	258	0	0	0	0	0%	green	
Registration and Coroner Service	44	7	0	7	-37	365	365	0	0	0	0	0%	green	
Sub Total Legal and Democratic Services	886	772	-25	747	-138	3,828	3,920	92	0	-25	68	2%	amber	45
TOTAL- PEOPLE & ORGANISATION	2,311	2,147	-27	2,120	-190	9,474	9,776	302	0	-85	217	2%	amber	
RESOURCES														
Resources Leadership	0	0	0	0	0	0	0	0	0	0	0	0%	green	
Sub Total ACE Resources	0	0	0	0	0	0	0	0	0	0	0	0%	green	
									I	ı				
Programme and Performance	444	101	0	101	40		444					201		
Programme and Performance Operations  Programme and Performance Non-Operational	111	101 36	,	101	-10 -137	547		285			0	0% -1%	green	
Sub Total of Programme and Performance	248			101	-147	991		285				0%	green green	50
E Procurement & Payments														
E Procurement & Payments	80	79	0	79	-2	322	359	38	0	0	38	12%	red	
Sub Total E Procurement & Payments	80	79	0	79	-2	322	359	38	0	0	38	12%	red	53
Finance														
Revenues & Benefits	241	204	0	204	-38	964	1,252	287	0	0	287	30%	red	
Chief Finance Officer	23	1	0	1	-22	92	27	-65	0	0	-65	-70%	amber	
Financial Control	345	307	0	307	-37	1,379	1,536	157	0	0	157	11%	red	
Financial Performance & Support	307	397	-19	377	71	1,227	1,454	228	0	-19	208	17%	red	
Audit	205	156	0	156	-49	819	701	-118	0	0	-118	-14%	amber	
Sub Total Finance	1,120	1,064	-19	1,045	-76	4,481	4,970	489	0	-19	470	10%	red	55
ICT														
ICT Operations	1,655	1,642	0	1,642	-13	6,619	6,522	-97	0	0	-97	-1%	green	
Chief IT Officer	33	17	0	17	-16	130	130	0	0	0	0	0%	green	
ICT Strategy & Assurance	0	0	0	0	0	0	0	0	0	0	0	0%	green	
Sub Total ICT	1,687	1,659	0	1,659	-29	6,749	6,652	-97	0	0	-97	-1%	green	61
Assets														1

Month: June 2012	Appendix A2

		Cui	mulative to D	ate		Year								
Director	Budget	Actual	Trfs from Reserves	Actuals after transfers to reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to Earmarked reserves	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Report Para Reference
	£000	£000	£000	£000	£000	£000	£000	£000	2000	£000	£000			
Assets	327	244	0	244	-83	1,309	1,309	0	C	0	0	0%	green	
Chief Assets Officer	17	42	0	42	25	68	68	0	C	0	0	0%	green	
Facilities and Maintenance	1,087	1,131	0	1,131	44	4,349	4,349	0	C	0	0	0%	green	
Sub Total Assets	1,431	1,417	0	1,417	-14	5,725	5,725	0	C	0	0	0%	green	63
TOTAL- RESOURCES	4,567	4,356	-55	4,300	-267	18,269	18,984	715	C	-308	407	2%	amber	
											l.			
Corporate Costs														
Debt Management	2,925	2,633	0	2,633	-292	11,700	11,350	-350	C	0	-350	-3%	green	
Premature Retirement Costs	739	738	0	738	-0	2,954	2,954	0	C	0	0	0%	green	
Corporate HRA Recharges	-23	-23	0	-23	0	-90	-90	0	C	0	0	0%	green	
Cross Cutting Efficiencies	-20	-25	0	-25	-5	-763	-424	339	C	0	339	-44%	amber	
Sub Total Corporate Costs	3,621	3,324	0	3,324	-297	13,801	13,790	-11	C	0	-11	0%	green	65
Contingency & Reserves *														
Contingency	-985	-1,225	0	-1,225	-240	344	91	-253	(	0	-253	-74%	amber	
Sub Total Contingency & Reserves	-985	-1,225	0	-1,225	-240	344	91	-253	C	0	-253	-74%	amber	69
Total	9,602	8,674	-82	8,592	-1,011	42,242	42,996	753	C	-393	360	1%	amber	

Kev.

Forecast variance favourable up to 10%
Forecast variance favourable greater than 10%
Forecast variance adverse up to 10%
Forecast variance adverse greater than 10%

green amber amber red

	Contingency and reserves*	Budget	Actual	Forecast	Reserves	Balance	
	New Homes Bonus	-2,650	-902	-2,903	0	-253	
Ad	lult Community Learning Grant	-1,291	-323	-1,291	0	0	
	Contribution to General Fund	1,400	0	1,400	0	0	
Contingency & Additiona	Contribution to General Fund	2,135	0	2,135	0	0 1	Reflecting
Contrib	oution to Redundancy Reserve	750	0	750	0	0	
	_	344	-1,225	91	0	-253	

Reflecting additional risks and the one off nature of the CTax Freeze Grant

Earmarked Reserves - Month: June 2012

Description	Opening Balance 2012/13	Increase in reserves	Directorate Use of Reserves	Our Use of Other Directorates' Reserves	Other Directorate Use of Our Reserves	Release of Reserves	Proposed Transfer to Reserves	Proposed Closing Balance 2012/13
Corporate Services Reserves	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Pan Public Sector Funding	86		-86					0
Customer First	68		-68					0
Passenger Transport Review	135		-135					0
ICT Stabilisation	450							450
SAP Optimisation	150		-58					92
	889	0	-347	0	0	0	0	542
Corporate Reserves								
Redundancy/Restructure Reserve	3,329		-46		0			3,283
Insurance reserve	4,221							4,221
Elections Fund	0							0
	7,550	0	-46	0	0	0	0	7,504
GRAND TOTAL	8,438	0	-393	0	0	0	0	8,046

## <u>Debtors Report - June 2012</u> <u>Corporate Services</u> APPENDIX C

CUSTOMER GROUP	Not Yet Due 1 to 14 Days		15 to 30 Days		31 to 60 Days		61 to 90 Days		91 to 365 days		1 year and over		Total Debt	
	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%
Schools	3	0%	613	36%	-20	-1%	39	2%	-2	0%	5	0%	638	38%
Bedford Borough	0	0%	3	0%	-97	-6%	11	1%	13	1%	12	1%	-58	-3%
Bedfordshire PCT	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
General debts	118	7%	581	34%	116	7%	55	3%	110	6%	142	8%	1,121	66%
TOTAL DEBT	121	7%	1,197	70%	-1	0%	105	6%	121	7%	159	9%	1,701	100%