

## Revenue Summary Position -

Appendix A1									
Month: June 2012	Year to date				Full Year				
Director	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Social Care Health and Housing	13,993	12,539	-459	-1,912	55,808	57,315	1,507	-1,760	-253
Children's Services	7,902	8,449	-300	247	32,637	33,759	1,122	-300	822
Sustainable Communities	11,308	11,156	0	-152	47,712	48,225	513	-611	-98
Corporate Services	6,966	6,573	-82	-475	28,097	29,115	1,017	-393	624
Contingency and Reserves	-985	-1,225	0	-240	344	91	-253	0	-253
Corporate Costs	3,621	3,324	0	-297	13,801	13,790	-11	0	-11
<b>Total (Excl Schools &amp;HRA)</b>	<b>42,805</b>	<b>40,817</b>	<b>-841</b>	<b>-2,829</b>	<b>178,399</b>	<b>182,294</b>	<b>3,895</b>	<b>-3,064</b>	<b>831</b>
Schools	-2,819	-2,819	0	0	550	550	0	0	0
HRA	0	-57	0	-57	0	-3,550	-3,550	3,550	0
<b>Total</b>	<b>39,986</b>	<b>37,941</b>	<b>-841</b>	<b>-2,886</b>	<b>178,949</b>	<b>179,294</b>	<b>345</b>	<b>486</b>	<b>831</b>

Director	Cumulative to Date					Year								RAG	Report Para Reference
	Budget	Actual	Trfs from Reserves	Actuals after transfers to reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to Earmarked reserves	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget			
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000			
<b>CHIEF EXECUTIVE</b>															
Chief Executive	90	74	0	74	-16	360	360	0	0	0	0	0	0%	green	
Director of Customer and Shared Services	-1	-3	0	-3	-2	-3	-3	0	0	0	0	0	0%	green	
AD Strategy and Performance	-1	0	0	0	1	-3	-3	0	0	0	0	0	0%	green	
Partnership and Community Insight	0	0	0	0	0	0	0	0	0	0	0	0	0%	green	
<b>TOTAL- CHIEF EXECUTIVE</b>	<b>89</b>	<b>72</b>	<b>0</b>	<b>72</b>	<b>-17</b>	<b>355</b>	<b>355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>29</b>
<b>PEOPLE AND ORGANISATION</b>															
People & Organisation Leadership	61	57	0	57	-4	190	248	58	0	-58	0	0%	green		
<b>Sub Total People &amp; Org Leadership</b>	<b>61</b>	<b>57</b>	<b>0</b>	<b>57</b>	<b>-4</b>	<b>190</b>	<b>248</b>	<b>58</b>	<b>0</b>	<b>-58</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>32</b>	
<b>Communications</b>															
Chief Communications Officer	30	25	0	25	-5	121	121	0	0	0	0	0%	green		
News Central Magazine	13	10	0	10	-2	50	50	0	0	0	0	0%	green		
Internal Communications	39	38	0	38	-1	157	157	0	0	0	0	0%	green		
External Communications	46	42	0	42	-5	185	186	1	0	0	1	0%	green		
Consultation	52	32	0	32	-21	210	211	2	0	0	2	1%	amber		
<b>Sub Total Communications</b>	<b>181</b>	<b>147</b>	<b>0</b>	<b>147</b>	<b>-34</b>	<b>724</b>	<b>726</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0%</b>	<b>green</b>	<b>34</b>	
<b>Customer Services</b>															
Customer Services	472	466	0	466	-6	1,888	1,888	0	0	0	0	0%	green		
<b>Sub Total Customer Services</b>	<b>472</b>	<b>466</b>	<b>0</b>	<b>466</b>	<b>-6</b>	<b>1,888</b>	<b>1,888</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>36</b>	
<b>Policy and Strategy</b>															
Corporate Policy	83	70	0	70	-13	333	333	0	0	0	0	0%	green		
<b>Sub Total Policy and Strategy</b>	<b>83</b>	<b>70</b>	<b>0</b>	<b>70</b>	<b>-13</b>	<b>333</b>	<b>333</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>38</b>	
<b>Customer and Community Insight</b>															
Community Insight and Risk	23	22	0	22	-0	91	91	0	0	0	0	0%	green		
<b>Sub Total Customer and Community Insight</b>	<b>23</b>	<b>22</b>	<b>0</b>	<b>22</b>	<b>-0</b>	<b>91</b>	<b>91</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>40</b>	
<b>People</b>															
HR Strategy	550	500	0	500	-50	2,201	2,220	19	0	0	19	1%	amber		
HR Operations	-13	51	-2	49	62	-52	78	130	0	-2	128	-246%	amber		
Recruitment & Development	68	62	0	62	-6	271	271	0	0	0	0	0%	green		
<b>Sub Total People</b>	<b>605</b>	<b>613</b>	<b>-2</b>	<b>611</b>	<b>6</b>	<b>2,420</b>	<b>2,569</b>	<b>149</b>	<b>0</b>	<b>-2</b>	<b>147</b>	<b>6%</b>	<b>amber</b>	<b>42</b>	
<b>Legal and Democratic Services</b>															
Legal Services	345	346	0	346	1	1,379	1,555	175	0	0	175	13%	red		



Director	Cumulative to Date					Year							RAG	Report Para Reference
	Budget	Actual	Trfs from Reserves	Actuals after transfers to reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to Earmarked reserves	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget		
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Assets	327	244	0	244	-83	1,309	1,309	0	0	0	0	0%	green	
Chief Assets Officer	17	42	0	42	25	68	68	0	0	0	0	0%	green	
Facilities and Maintenance	1,087	1,131	0	1,131	44	4,349	4,349	0	0	0	0	0%	green	
<b>Sub Total Assets</b>	<b>1,431</b>	<b>1,417</b>	<b>0</b>	<b>1,417</b>	<b>-14</b>	<b>5,725</b>	<b>5,725</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>63</b>
<b>TOTAL- RESOURCES</b>	<b>4,567</b>	<b>4,356</b>	<b>-55</b>	<b>4,300</b>	<b>-267</b>	<b>18,269</b>	<b>18,984</b>	<b>715</b>	<b>0</b>	<b>-308</b>	<b>407</b>	<b>2%</b>	<b>amber</b>	
<b>Corporate Costs</b>														
Debt Management	2,925	2,633	0	2,633	-292	11,700	11,350	-350	0	0	-350	-3%	green	
Premature Retirement Costs	739	738	0	738	-0	2,954	2,954	0	0	0	0	0%	green	
Corporate HRA Recharges	-23	-23	0	-23	0	-90	-90	0	0	0	0	0%	green	
Cross Cutting Efficiencies	-20	-25	0	-25	-5	-763	-424	339	0	0	339	-44%	amber	
<b>Sub Total Corporate Costs</b>	<b>3,621</b>	<b>3,324</b>	<b>0</b>	<b>3,324</b>	<b>-297</b>	<b>13,801</b>	<b>13,790</b>	<b>-11</b>	<b>0</b>	<b>0</b>	<b>-11</b>	<b>0%</b>	<b>green</b>	<b>65</b>
<b>Contingency &amp; Reserves *</b>														
Contingency	-985	-1,225	0	-1,225	-240	344	91	-253	0	0	-253	-74%	amber	
<b>Sub Total Contingency &amp; Reserves</b>	<b>-985</b>	<b>-1,225</b>	<b>0</b>	<b>-1,225</b>	<b>-240</b>	<b>344</b>	<b>91</b>	<b>-253</b>	<b>0</b>	<b>0</b>	<b>-253</b>	<b>-74%</b>	<b>amber</b>	<b>69</b>
<b>Total</b>	<b>9,602</b>	<b>8,674</b>	<b>-82</b>	<b>8,592</b>	<b>-1,011</b>	<b>42,242</b>	<b>42,996</b>	<b>753</b>	<b>0</b>	<b>-393</b>	<b>360</b>	<b>1%</b>	<b>amber</b>	

**Key:**

Forecast variance favourable up to 10%  
 Forecast variance favourable greater than 10%  
 Forecast variance adverse up to 10%  
 Forecast variance adverse greater than 10%

green  
 amber  
 amber  
 red



Contingency and reserves*	Budget	Actual	Forecast	Reserves	Balance
New Homes Bonus	-2,650	-902	-2,903	0	-253
Adult Community Learning Grant	-1,291	-323	-1,291	0	0
Contribution to General Fund	1,400	0	1,400	0	0
Contingency & Additional Contribution to General Fund	2,135	0	2,135	0	0
Contribution to Redundancy Reserve	750	0	750	0	0
	<b>344</b>	<b>-1,225</b>	<b>91</b>	<b>0</b>	<b>-253</b>

Reflecting additional risks and the one off nature of the CTax Freeze Grant

## Earmarked Reserves - Month: June 2012

Description	Opening Balance 2012/13	Increase in reserves	Directorate Use of Reserves	Our Use of Other Directorates' Reserves	Other Directorate Use of Our Reserves	Release of Reserves	Proposed Transfer to Reserves	Proposed Closing Balance 2012/13
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Corporate Services Reserves</b>								
Pan Public Sector Funding	86		-86					0
Customer First	68		-68					0
Passenger Transport Review	135		-135					0
ICT Stabilisation	450							450
SAP Optimisation	150		-58					92
	<b>889</b>	<b>0</b>	<b>-347</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>542</b>
<b>Corporate Reserves</b>								
Redundancy/Restructure Reserve	3,329		-46		0			3,283
Insurance reserve	4,221							4,221
Elections Fund	0							0
	<b>7,550</b>	<b>0</b>	<b>-46</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,504</b>
<b>GRAND TOTAL</b>	<b>8,438</b>	<b>0</b>	<b>-393</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,046</b>

CUSTOMER GROUP	Not Yet Due 1 to 14 Days		15 to 30 Days		31 to 60 Days		61 to 90 Days		91 to 365 days		1 year and over		Total Debt	
	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%
Schools	3	0%	613	36%	-20	-1%	39	2%	-2	0%	5	0%	638	38%
Bedford Borough	0	0%	3	0%	-97	-6%	11	1%	13	1%	12	1%	-58	-3%
Bedfordshire PCT	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
General debts	118	7%	581	34%	116	7%	55	3%	110	6%	142	8%	1,121	66%
<b>TOTAL DEBT</b>	<b>121</b>	<b>7%</b>	<b>1,197</b>	<b>70%</b>	<b>-1</b>	<b>0%</b>	<b>105</b>	<b>6%</b>	<b>121</b>	<b>7%</b>	<b>159</b>	<b>9%</b>	<b>1,701</b>	<b>100%</b>